



Government

Clients consider Krieg DeVault as their trusted partner in local, state, and federal government policy-making, operations, strategic decision-making and implementation, and infrastructure development and funding. Our Governmental attorneys and professionals have the leadership experience at all levels of government to identify opportunities and provide strategic direction to municipalities, major real estate developers, health care organizations, financial institutions, utilities, manufacturers, and corporate clients of all sizes.

Governmental Affairs and Public Advocacy

As one of the state's preeminent **governmental affairs** practice groups, our bipartisan team possesses decades of experience at the state, local and federal government levels. We provide an array of services including advocacy, defense and monitoring government actions. The professionals that compose our practice group include former gubernatorial and legislative staffers, agency executives, political party leaders, and state and local board appointees. Working on behalf of multinational corporations, major healthcare organizations, trade associations, financial institutions, and other entities, we utilize our experience and expertise across a wide array of issue areas to ensure a successful outcome for our clientele. Our unique team approach ensures that our clients' needs are being met with effective representation.

Public and Municipal Finance

Our **municipal finance** team uses a unique combination of governmental experience, historical knowledge of state and local issuers, and practical but creative tax advice to help governmental entities, nonprofit organizations, hospitals, educational institutions, and private sector clients meet their tax-exempt financing needs. As municipal governments face new challenges like privatization, as well as traditional concerns involving procurement, financing, and economic development, Krieg DeVault's experience is invaluable to both public and private sector clients.

Focus Areas

Bonds

Congressional Relations

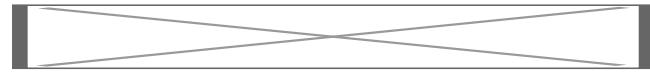
- Federal appropriations
- Legislative strategy and advocacy
- Liaison with Indiana Congressional Delegation

Construction

Counsel Roles

Economic Development and Redevelopment

- State economic development incentives
- Local economic development incentives



- New Markets Tax Credit program
- Public-private partnerships
- Tax increment financing (TIF)
- Economic improvement districts (EIDs)

Federal Agency and Regulatory Affairs

- Federal rules and regulatory matters
- Representation before cabinet departments and federal agencies

Governmental Affairs and Public Advocacy

Government and Public Procurement

- Requests for Proposal (RFPs)
- Strategic advice on public procurement
- Liaison with public agencies

Government Contracting

Government Incentives

Indiana General Assembly

- Bill monitoring
- Legislative strategy and advocacy
- State budget appropriations

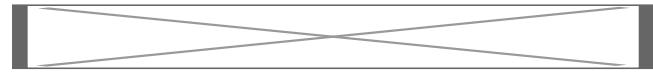
Issuers

Issues Management and Political Strategy

- Public policy analysis
- Research and data analysis
- Issue "white papers"
- Communication with opinion leaders
- Political strategy

Local Government Relations

- Municipal law
- Public finance
- Economic development assistance
- Annexation
- Assistance with Federal and State Funding
- Liaison with local government officials



New Markets Tax Credits

Public and Municipal Finance

State Executive Branch Lobbying

- Liaison with Governor's Office and other elected state officials
- Representation before all state agencies
- Regulatory and rule-making matters
- Representation on bid protests (both private and public)